تحت الرعاية السامية لصاحب الجلالة الملك محمد السادس نصره الله

SOUS LE HAUT PATRONAGE DE SA MAJESTÉ LE ROI MOHAMMED VI, QUE DIEU L'ASSISTE

UNDER THE HIGH PATRONAGE OF HIS MAJESTY KING MOHAMMED VI MAY GOD ASSIST HIM

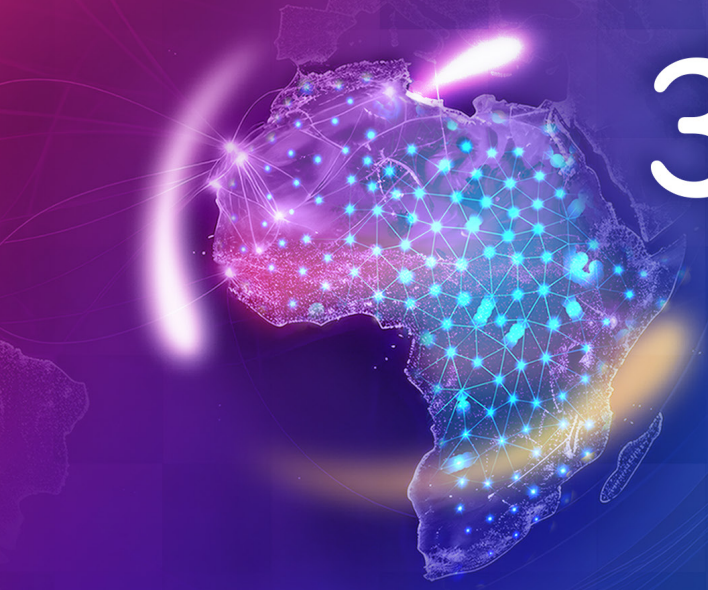
جهة الدار البيضاء سطات

REGION CASABLANCA SETTAT

المملكة المغربية
Royaume du Maroc
رئيس الحكومة
Chef du Gouvernement
وزارة الانتقال الرقمي وإصلاح الإدارة
Ministère de la Transition Numérique et de la Réforme de l'Administration

المملكة المغربية
KINGDOM OF MOROCCO
وزارة النقل واللوجيستيك
Ministry of Transport and Logistics

POST-EVENT REPORT



Third 3 LogiTerre Edition

INTERNATIONAL FORUM AND TRADE SHOW
MOBILITY-TRANSPORT-LOGISTICS

20 TO 22 OCTOBER 2026 | CASABLANCA INTERNATIONAL FAIR - AMDIE

HELD UNDER THE HIGH PATRONAGE OF
HIS MAJESTY KING MOHAMMED VI,
MAY GOD ASSIST HIM

THE TRANSPORT AND LOGISTICS ECONOMY, A STRATEGIC LEVER FOR AFRICA'S DEVELOPMENT

ORGANIZER

الإتحاد الإفريقي لمنظمات النقل واللوجستيك
Union Africaine des Organisations des Transports et de la Logistique
The African Union Of Transportations and Logistics Organizations
UAOTL

CO-ORGANIZERS

FNM
الجامعة الوطنية للنقل المتعدد الوسائط
Fédération Nationale du Transport Multimodal
National Federation of Multimodal Transport

AMTRI MAROC

NOVEMBER 2026



صاحب الجلالة الملك محمد السادس نصره الله

EXCERPTS FROM HER MAJESTY'S SPEECH
KING MOHAMMED VI,

"On the occasion of the 48th Anniversary of the Green March, His Majesty King Mohammed VI, may God assist Him, delivered, on 6 November 2023, a speech to His loyal people..

[...]
While Morocco's Mediterranean façade firmly anchors the Kingdom to Europe, its Atlantic side provides full access to Africa and a window onto the Americas.
It is for this reason that We are determined to undertake a national upgrading of the coastline, including the Atlantic seaboard of the Moroccan Sahara.
We are equally committed to ensuring that this geopolitical space is structured with a pan-African perspective.
Our wish is for the Atlantic façade to become a major center of human convergence, a hub of economic integration, and a source of continental and international influence.

His Majesty King Mohammed VI, may God assist Him, also addressed a message to the participants in the 2nd National Forum on Advanced Regionalization, held on 20 and 21 December 2024 in Tangier.

[...]
With regard to the expansion of the transport and mobility system to achieve integrated regional development, it is certain that this sector will experience rapid progress in the coming years.
This orientation is due to the growing dynamism at work in our country as a regional hub for investment and to the large-scale projects launched in the context of Morocco's ongoing preparations to host the 2030 FIFA World Cup."

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CAFRAD

ANP Agence Nationale des Ports

AMDL

ONCF

AACE
AFRICAN ALLIANCE FOR E-COMMERCE

Maroc PME

PORTNET
COMMERCE EXTERIEUR

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PREAMBLE

Third 3 LogiTerre Edition

INTERNATIONAL FORUM AND TRADE SHOW
MOBILITY-TRANSPORT-LOGISTICS



Preamble

Through His High Benevolence, His Majesty King Mohammed VI, may God assist Him, graciously deigned to place the third edition of the LOGITERRE International Forum and Exhibition under His High Patronage.
The African Union of Transport and Logistics Organizations (UAOTL), as the organizing body, respectfully conveys to His Majesty its deepest gratitude for this distinguished mark of Royal trust. This Sovereign endorsement conferred upon the Forum a paramount continental stature and undeniable institutional legitimacy, universally acclaimed by all participating international delegations.
This edition unfolded in resolute alignment with the High Royal Orientations, drawing inspiration notably from the Royal Initiative to Enhance Access of Sahel States to the Atlantic Ocean, solemnly announced by His Majesty in the Royal Address of November 6, 2023, commemorating the 48th Anniversary of the Green March :

«Accordingly, to facilitate access for Sahelian countries to the Atlantic Ocean, we propose launching an international initiative. However, for such a proposal to succeed, it is essential to upgrade the infrastructure of the Sahelian States and connect them to the transport and communication networks established in their regional environment. Because We are convinced that this initiative will substantially transform the economy of these sister nations and, beyond them, the entire region, Morocco stands prepared to place its road, port, and railway infrastructures at their disposal.»

Faithful to this Royal Vision, LOGITERRE 2026 convened in Casablanca, from October 20 to 22, 2026, eminent government leaders, decisionmakers from continental institutions, port and rail executives, global logistics operators, institutional investors, and distinguished international experts representing 41 nations, around the overarching theme: «The Economics of Transport and Logistics: A Strategic Lever for Africa's Development.»

The proceedings were dedicated to translating into actionable strategic frameworks three foundational pillars of the Kingdom's African policy under His Majesty's visionary leadership:

- **The Royal Atlantic Initiative,** which elevates the logistics corridors connecting the Sahelian hinterland to Atlantic maritime gateways into an imperative of shared regional prosperity;
- **Solidarity-Driven South-South Cooperation,** structured, results-oriented, and exemplifying the Kingdom's recognized leadership across the continent;
- **The Operationalization of the African Continental Free Trade Area (AfCFTA),** whose full economic dividends remain intrinsically linked to seamlessly interconnected infrastructure networks and high-performance supply chain services.

This report solemnly accounts for the execution of this edition, the strategic insights derived from its proceedings, the concrete deliverables achieved, and the recommendations that the Forum has the supreme honor of submitting to the High Attention of His Majesty the King.

2. Executive Summary

Key Figures

Key Indicator	LOGITERRE 2026
Nationalities Represented	41
Visitors	6,932
Exhibitors	85
High-Level Panels	7
Strategic Keynotes	4
Recorded Media Impact	Television, Radio, Press Agencies, Print & Digital Media, International Outlets

Key Strategic Takeaways

The performance of corridors cannot be dictated by infrastructure alone; it fundamentally hinges upon robust governance, service excellence, the secure flow of information, reliable energy availability, and specialized human capital.

Enabling access to the Atlantic Ocean for landlocked nations constitutes an end-to-end corridor service that must be structured seamlessly, from maritime port terminals to the inland hinterland. In this regard, the Kingdom's port, rail, and logistics infrastructures were consistently cited as a benchmark of excellence and a source of strategic inspiration for the continent.
The energy transition within the transport sector must be strategically tailored by mode and backed by viable financing mechanisms, thereby reconciling decarbonization, economic competitiveness, and long-term sustainability.

Human capital remains the ultimate prerequisite for overarching success: professional competencies across corridor operations, digital technology, maintenance engineering, and energy management must be proactively developed in close alignment with industry leaders.

Principal Outcomes and Deliverables

- **Strategic Partnership with the Federal Republic of Nigeria :** Signature of a Memorandum of Understanding between the UAOTL, the Nigerian Institute of Transport Technology (NITT), and Ochenuell Mobility on October 22, 2026, establishing the institutional framework for organizing and expanding UAOTL's strategic activities in Nigeria.
- **Continental Leadership Distinction :** Presentation of an Award of Honor to Mr. Ibrahima Yaya, President of the Groupement des Transporteurs Terrestres du Cameroun (GTTC), recognizing his exemplary commitment to enhancing land transport corridors across the sub-region.
- **High-Level Intergovernmental Bilateral Dialogue :** Successful bilateral proceedings between the Kingdom of Morocco and the Republic of Cameroon, conducted in the distinguished presence of both Ministers of Transport.
- **Adoption of 21 Strategic Recommendations :** Formulation of twenty-one actionable recommendations structured around five core initiatives, constituting the foundation of the LOGITERRE 2026 White Paper.

Flagship Recommendations

- **Establish Two to Three Pilot Atlantic Corridors :** Implement end-to-end governed pilot corridors dedicated to facilitating secure maritime access for landlocked nations..
- **Accelerate AfCFTA Trade Facilitation :** Streamline and fully digitalize cross-border transit formalities to maximize intra-African commercial exchanges under the African Continental Free Trade Area.
- **Ensure Digital Interoperability :** Guarantee seamless digital integration between foreign trade single windows and national port platforms within a secure framework that safeguards data sovereignty and confidentiality.
- **Promote Green Port and Logistics Corridors :** Deploy low-carbon transition roadmaps tailored to each transport mode, backed by dedicated and sustainable financing mechanisms.
- **Deploy Integrated Metropolitan Mobility Plans :** Equip African urban centers with comprehensive mobility master plans centered on equitable access to employment and essential public services.
- **Develop a Continental Competencies Framework :** Establish a unified African reference standard for logistics professions and a collaborative network of specialized vocational training centers.

3. The 2026 Edition in Numbers, Delegations, and Stakeholders

3.1 Organization and Partners

LOGITERRE 2026 was organized by the African Union of Transport and Logistics Organizations (UAOTL), in joint organization with the National Federation of Multimodal Transport (FNTM) and the Moroccan Association of Intercontinental Road Transporters (AMTRI Maroc).
The Forum benefited from the institutional partnership of the Ministry of Transport and Logistics, the Council of the Casablanca-Settat Region, the African Training and Research Centre in Administration for Development (CAFRAD), and the Economic, Social and Cultural Council of the African Union (ECOSOCC), under the supervision of the Ministry of Digital Transition and Administration Reform.

3.2 Participation

This edition welcomed **6,932 professional visitors representing 41 nationalities, alongside 85 exhibiting entities**. It convened high-ranking representatives from governments, continental and international organizations, financial institutions, port and railway authorities, as well as practitioners in transport, logistics, customs, and transit. Stakeholders also included institutional investors, professional federations, chambers of commerce, major corporations, universities, and research centers.
Notable among the delegations was the official representation of the Republic of Cameroon, led by the Minister of Transport and accompanied by several ministry directors. The UAOTL mobilized its regional directorates (North Africa, West Africa, and Central Africa) as well as member organizations spanning 37 countries. A robust public attendance was recorded from the opening hours, with high engagement sustained consistently across all three days of the event.

3.3 Official Delegations and Participating Organizations

LOGITERRE 2026 was distinguished by high-level diplomatic, governmental, and institutional participation, reflecting the profound interest accorded by the Kingdom's sister nations and strategic partners to the imperatives of continental connectivity.

Governments

Country	Official Representative
Kingdom of Morocco	H.E. Mr. Abdessamad Kayouh, Minister of Transport and Logistics
Republic of Cameroon	H.E. Mr. Jean Ernest Masséna Ngallè Bibéhè, Minister of Transport, accompanied by several ministry directors
Republic of Congo – Ministry of Transport, Civil Aviation, and Merchant Navy	Mr. Jean Gervais Missie, Advisor for Transport Infrastructure Valuation and Public-Private Partnerships; Mr. Florent Serge Christian Dzota, Director General of the National Civil Aviation Agency (ANAC)

Diplomatic Corps Accredited to the Kingdom of Morocco

Country	Official Representative
Republic of Madagascar	H.E. Mr. Joahary Ratovondrahona, Ambassador
Republic of Mali	H.E. Mr. Fafré Camara, Ambassador
Gabon Republic	H.E. Mr. Abdelaziz Branly Martial Oupolo, Ambassador
Republic of Liberia	H.E. Mr. Joseph F. Johnson, Ambassador
Republic of The Gambia	H.E. Prof. Omar Jah, Ambassador
Islamic Republic of Mauritanie	Chargé d'Affaires for Economic Affairs
Arab Republic of Egypt	H.E. Mr. Ahmed Nihad Abdel-Latif, Ambassador (Closing Ceremony)

Continental, Regional, and International Organizations

Organisation	Représentant
African Union Commission	H.E. Ambassador Amr Aljowaily, Director of Citizens and Diaspora (CIDO), representative of the Chairperson of the Commission
African Union Economic, Social and Cultural Council (ECOSOCC)	Mr. Louis Cheick Sissoko, President
Secretariat of the African Continental Free Trade Area (AfCFTA)	Ms. Emily Mburu-Ndoria, Director of Trade in Services, Investment, Intellectual Property Rights, and Digital Trade
Arab Maghreb Union (AMU)	H.E. Mr. Noureddine Omar El Mokhtar, Director of Infrastructure
Arab Academy for Science, Technology and Maritime Transport (AASTMT), League of Arab States	Dr. Sara El-Gazzar, Dean of the College of International Transport and Logistics
African Training and Research Centre in Administration for Development (CAFRAD)	Dr. Coffi Dieudonné Assouvi, Director General
African Alliance for E-Commerce (AACE)	Mr. Youssef Ahouzi, President, leading a delegation of directors general and representatives from the single-window systems for foreign trade of 21 African countries—the guest of honor for this edition.
African Union of Transport and Logistics Organizations (UAOTL)	Mr. Mustapha Chaoune, President and organizer of the Forum, accompanied by the Union's regional directorates (North Africa, West Africa, Central Africa) and members from 37 countries

National, Territorial, and Professional Institutions

• **Council of the Casablanca-Settat Region :** Strategic partner of the Forum, represented at the opening ceremony.

• **Port and Logistics Authorities :** Tanger Med, Autonomous Port of Kribi (Cameroon), Maroc PME.

• **Professional Federations and Organizations** : National Federation of Multimodal Transport (FNTM), Moroccan Association of Intercontinental Road Transporters (AMTRI-Maroc), Groupement des Transporteurs Terrestres du Cameroun (GTTC), Nigerian Association of Road Transport Owners (NARTO).

• **Training Institutions and Corporate Entities :** Nigerian Institute of Transport Technology (NITT), Ochenuell Mobility Solutions (Nigeria).

3.4 Scientific and Professional Program

The scientific agenda featured four strategic keynote addresses and seven high-level panel discussions dedicated to African transport corridors, the AfCFTA, digital transformation, intermodality, energy transition, urban mobility, and capacity building. Concurrently, the Exhibition hosted professional trade spaces, bilateral business-to-business (B2B) and business-to-government (B2G) networking sessions, as well as live demonstrations of innovative technological solutions.

4. Inaugural Ceremony and Official Addresses

4.1 Opening Ceremony - October 20, 2026

The inaugural ceremony took place on October 20, 2026, under the distinguished chairmanship of H.E. Mr. Abdessamad Kayouh, Minister of Transport and Logistics of the Kingdom of Morocco. The assembly convened H.E. Mr. Jean Ernest Masséna Ngallè Bibéhè, Minister of Transport of the Republic of Cameroon, heading a high-level ministerial delegation; H.E. Ambassador Amr Aljowaily, representing the Chairperson of the African Union Commission; H.E. Mr. Louis Cheick Sissoko, President of AU-ECOSOCC; senior representatives of the League of Arab States and the AfCFTA Secretariat; alongside accredited Ambassadors and Heads of Diplomatic Missions in the Kingdom. The President of the Council of the Casablanca-Settat Region was officially represented.

Opening the proceedings, the Master of Ceremonies highlighted the fundamental paradox of the African continent: a territory abundant in natural resources, energized by a youthful demographic, and propelled by expanding markets, yet whose intra-regional trade remains constrained by infrastructure deficits, fragmented supply corridors, cumbersome administrative procedures, prohibitive logistics costs, and unharmonized regulatory frameworks. On behalf of all participating delegations, she extended warm congratulations to the Minister of Transport and Logistics for the High Royal Confidence bestowed upon him. She further commended the African Alliance for Electronic Commerce (AAEC), honored guest of this edition, attending with an executive delegation of Directors General and representatives of Foreign Trade Single Windows spanning 21 African nations.

4.2 Mr. Mustapha Chaoune, President of the UAOTL

Officially opening the proceedings, the President of the UAOTL extended to the Minister of Transport and Logistics, on behalf of sector professionals, his warmest congratulations on the renewal of High Royal Confidence, expressing the desire that Moroccan expertise in transport and logistics serve as a model of shared knowledge for sister African nations. He welcomed the Minister of Transport of Cameroon and his delegation, noting that their presence underscored the imperative for continent-wide coordination.

He framed transport and logistics not merely as auxiliary support services, but as core components of the productive economy that directly determine corporate competitiveness, trade costs, investment attractiveness, and the access of African goods to global markets. Convening representatives from over 41 African and European nations, this edition aimed to establish Casablanca as a continental and international platform for dialogue, while consolidating the Kingdom's position as a strategic bridge between Africa and its global partners, in full harmony with South-South cooperation and the African Union's Agenda 2063.

Recalling that the full realization of the AfCFTA presupposes a transport and logistics ecosystem equal to its ambitions, he urged participants to transition from diagnostics to solutions, from ideas to concrete projects, and from declarations of intent to measurable partnerships. He affirmed that Africa's future will be built upon the bridges constructed between its nations rather than the borders that divide them, emphasizing that the success of this edition would be measured by the quality of the resulting recommendations and partnerships.

He concluded by conveying to His Majesty King Mohammed VI, May God Assist Him, his deepest loyalty and unyielding devotion, before officially declaring open the proceedings of the Third Edition.

4.3 H.E. Mr. Abdessamad Kayouh, Minister of Transport and Logistics of the Kingdom of Morocco

The Minister emphasized that capitalizing on the opportunities presented by the AfCFTA requires seamlessly interconnected transport networks and highly efficient logistics services. He reaffirmed that enhancing connectivity and strengthening African integration constitute a strategic choice for the Kingdom, under the enlightened leadership of His Majesty the King.

He placed these efforts within the framework of High Royal Orientations, highlighting in particular the Royal Initiative to Enable Access of Sahel States to the Atlantic Ocean. He thereupon outlined the Kingdom's flagship infrastructure megaprojects:

· **Tanger Med Port Complex :** Connected to over 180 ports worldwide, including nearly 40 maritime gateways across Africa;

· **National Railway Development Program :** An investment scheme of approximately 134 billion Moroccan Dirhams targeted for 2030, featuring the 430-kilometer Kénitra-Marrakech High-Speed Rail line, with over 90% of train operations powered by clean energy sources;

• **Dakhla Atlantic Port Project :** Scheduled for structural completion by the end of 2028;

• **National Logistics Hubs Program :** Encompassing over 750 hectares of dedicated logistics zones, notably Zenata (379 ha), Lqliâa (45 ha), and the Agadir Dry Port (100 ha).

4.4 H.E. Mr. Jean Ernest Masséna Ngallè Bibéhè, Minister of Transport of the Republic of Cameroon

On behalf of the Cameroonian Government, the Minister expressed profound gratitude to His Majesty King Mohammed VI for His High Patronage and unwavering commitment to South-South cooperation and solidarity among African nations. He characterized transport infrastructure as «living bonds between peoples»—essential catalysts for integration, regional peace, and stability—while addressing the structural challenges confronting the continent: aging infrastructure, network fragmentation, elevated logistics costs, transit bottlenecks, and financing deficits.

He presented Cameroon as a natural logistics hub for Central Africa and its landlocked neighbors, highlighting the Bamenda-Enugu corridor linking to Nigeria, the deep-water ports of Douala, Kribi, and Limbé, regional rail projects including Ngaoundéré-N'Djamena, Kribi-Campo, and Kribi-Mbalam, as well as the modernization of the Douala-Bangui and Douala-N'Djamena corridors. He submitted four key strategic proposals:

1. Strengthen Technical Cooperation and Experience Sharing : Highlighting the Moroccan operational model as a «valuable source of inspiration» for African nations;

2. Accelerate Digital Transformation : Drive system interoperability and the paperless end-to-end processing of transit formalities;

3. Mobilize Innovative Financing: Advance project readiness and structure robust Public-Private Partnerships (PPPs);

4. Promote Sustainable and Resilient Mobility: Foster transport solutions that are safer, environmentally sustainable, and resilient to climate change.

He proposed that the Forum's outcomes be formalized into an African Action Roadmap equipped with precise targets, clear implementation timelines, and a dedicated monitoring mechanism associating States, regional organizations, financial institutions, and the private sector, to «translate the commitments of Casablanca into concrete achievements.»

4.5 H.E. Ambassador Amr Aljowaily, Director of Citizens and Diaspora (CIDO), Representative of the Chairperson of the African Union Commission

Recalling that strategic corridors are «financed, operated, and governed by men and women,» Ambassador Aljowaily stressed the vital role of workers, professional federations, and the African diaspora in continental connectivity. He articulated the diaspora's contribution across three distinct dimensions: financial capital, to be channeled into productive infrastructure investments along trade corridors; human capital, converting «brain drain» into a dynamic circulation of expertise; and social capital, leveraging diplomatic leverage within international forums. He noted that air transport and emerging technologies would constitute the overarching theme of the African Union for 2027, submitting three actionable proposals :

1. African Diaspora Logistics Professional Network : Established in collaboration with the UAOTL and its member associations;

2. Dedicated Diaspora Logistics Facility : Integrated within the diaspora investment frameworks currently under formulation;

3. Inclusive Civic Governance : Ensuring a permanent seat for citizens and transport workers within high-level corridor planning and governance dialogues.

4.6 Mr. Louis Cheick Sissoko, President of the Economic, Social and Cultural Council of the African Union (ECOSOCC-AU)

Expressing his profound gratitude to His Majesty the King for His High Patronage, Mr. Sissoko highlighted that for Africa's 16 landlocked developing countries, every additional corridor kilometer and every day of transit delay imposes a direct penalty on the cost of essential goods. According to World Bank estimates, nearly two-thirds of the expected gains from the AfCFTA will derive directly from trade facilitation. He cited successful corridor benchmarks, including the Abidjan-Lagos corridor, the Mombasa-Kampala axis (where transit times were reduced from 18 days to 4), and the Lobito corridor.

He emphasized the sovereign responsibility of States to enforce signed commitments—such as One-Stop Border Posts (OSBPs), single-window systems, axle-load standards, and the elimination of unwarranted road checks—and to mobilize an estimated $130 billion to $170 billion in annual infrastructure financing through PPPs and domestic African savings. He advocated for the active involvement of citizens, transport operators, and local communities in decision-making, confirming ECOSOCC's readiness to support the Forum's strategic roadmap through its national chapters and sectoral cluster committees.

4.7 Dr. Coffi Dieudonné Assouvi, Director General of CAFRAD

The Director General of CAFRAD paid vibrant tribute to His Majesty King Mohammed VI for His High Patronage and for the Royal Atlantic Initiative, which establishes the Kingdom as a premier continental logistics gateway. He defined logistics as the operational backbone for implementing both the AfCFTA and the WTO Trade Facilitation Agreement amidst global supply chain vulnerabilities, emphasizing the critical role of public administrations in ensuring system resilience. He outlined three strategic proposals:

1. Establish CAFRAD as a Capacity-Building Hub : Position CAFRAD as a reference platform for skills development within the logistics sector and accord it a structured role in executing the Forum's roadmap;

2. Enhance Inter-Customs Cooperation : Deepen operational synergies between customs administrations to accelerate compliance with the WTO Trade Facilitation Agreement and AfCFTA protocols;

3. Transform Customs Governance : Transition customs administrations from traditional revenue-collection agencies into active facilitators of the global supply chain.

4.8 Mrs. Emily Mburu-Ndoria, Director of Trade in Services, Investment, Intellectual Property Rights and Digital Trade, AfCFTA Secretariat

Mrs. Mburu-Ndoria presented transport and logistics as an indispensable catalyst for continental economic integration, without which trade liberalization cannot deliver its intended economic impact. Noting that 50 nations, including the Kingdom of Morocco, have signed and ratified the AfCFTA Agreement, she detailed the Secretariat's dual priorities: the liberalisation of transport services across all modes, and the creation of regulatory cooperation frameworks to harmonize standards. She underscored the strategic importance of the Single African Air Transport Market (SAATM), multimodal corridor approaches, and digital integration, concluding that «to trade more with itself, Africa must first be seamlessly connected with itself.»

4.9 Presentation of Institutional Honors

The inaugural ceremony concluded with the official presentation of distinction awards to the Minister of Transport of the Republic of Cameroon, the Minister of Transport and Logistics of the Kingdom of Morocco, the Representative of the Chairperson of the African Union Commission, the President of AU-ECOSOCC, and the Representative of the AfCFTA Secretariat, followed by an official VIP tour of the exhibition pavilions.

5. Proceedings of the Forum

5.1 Strategic Keynote Addresses

· Tanger Med – **Smart Corridors and Logistics Digitalization :** The keynote established logistics data as a standalone corridor infrastructure. The focus centered on expanding beyond traditional single windows and port platforms toward intelligent corridors that interconnect existing systems through end-to-end traceability, predictive arrival analytics, electronic documentation, shared governance protocols, and robust cybersecurity frameworks.

· Autonomous Port of Kribi – **A Logistics Hub Serving Intra-African Trade :** The Port of Kribi was showcased as a strategic gateway positioned to evolve into a major processing and distribution hub for Cameroon, the CEMAC zone, and broader intra-African trade networks. Emphasis was placed on strengthening multimodal connectivity linking the port to its landlocked hinterlands via road and rail corridors.

· Energy Transition – **Toward an African Model of Sustainable Logistics :** The presentation conceptualized energy transition as a synchronized transformation encompassing cargo flows, industrial value chains, port authorities, and transport corridors. The proposed strategy advocates for a pragmatic «test, measure, and benchmark» methodology prior to large-scale deployment, combining energy policy, regulatory adaptation, structured financing, and local capacity development.

· Maroc PME – **The SME Supply Chain Support Program :** The keynote outlined the strategic framework deployed by Maroc PME in partnership with the Moroccan Agency for Logistics Development (AMDL) to enhance the operational performance, digital maturity, quality compliance, and ecological transition of logistics service providers. This initiative serves as a structured national benchmark for upgrading the capacity of small and medium-sized enterprises (SMEs) across the sector.

5.2 The Seven Strategic Discussion Panels

Panel	Objectives & Scope
1. Atlantic Corridors and Regional Integration	Transform Atlantic maritime access into operational multimodal transport corridors—especially for landlocked nations—by establishing seamless continuity across port, corridor, border, and hinterland interfaces.
2. AfCFTA, Reliable Corridors, and Intra-African Trade	Translate commercial integration into faster, more predictable, and secure operational supply chains through streamlined formalities, performance transparency, and enhanced port-shipper cooperation.
3. Digitalization and Logistics Data Sovereignty	Ensure digital continuity along strategic corridors, secure interoperability among national port and single-window platforms, and enforce robust cybersecurity and data governance.
4. Intermodality, Dry Ports, and Road Safety	Optimize port-road-rail-logistics platform interfaces, ensure the strict economic viability of dry port infrastructure, and elevate road safety standards across transport routes.
5. Energy Transition in Transport Systems	Formulate pragmatic low-carbon trajectories that balance environmental sustainability with supply chain competitiveness, total cost of ownership (TCO), and clean energy availability.
6. African Urban Mobility	Expand urban access to employment hubs and essential public services, improve the quality and safety of mass public transit networks, and structure sustainable operational financing models.
7. Skills and Talent Development for African Corridors	Align vocational qualifications and professional training programs with emerging demand in digital logistics, corridor management, maritime and transit safety, fleet maintenance, and clean energy systems.

5.3 Exhibition and Business-to-Business / Business-to-Government Meetings

The 85 exhibiting entities and international brands showcased innovative solutions spanning transport engineering, global logistics, infrastructure development, and digital technologies. Structured B2B and B2G networking sessions facilitated direct engagements among institutional leaders, industrial operators, and global investors, thereby strengthening cross-border investment flows, strategic alliances, and South-South as well as triangular cooperation models.

5.4 Closing Ceremony - October 22, 2026

The proceedings culminated on October 22, 2026, in the distinguished presence notably of H.E. Mr. Ahmed Nihad Abdel-Latif, Ambassador of the Arab Republic of Egypt to the Kingdom of Morocco. National and international media lauded the edition as a milestone held «under the banner of enhanced interconnectivity.» The closing day was highlighted by the solemn signing of the Memorandum of Understanding with Nigerian institutional partners and the presentation of distinction awards to prominent figures in African transport development.

6. Strategic Insights Derived from the Proceedings

The keynotes and panel discussions converged on a fundamental diagnosis: the structural bottlenecks constraining intra-African trade reside primarily at interface points. These manifest as redundant transit procedures, fragmented governance across borders and operators, friction at port-road-rail modal junctions, opaque delays and costs, limited digital data exchange, energy supply constraints, operational financing deficits, and a systemic mismatch between vocational training and market demands. Overcoming these disruptions requires integrated, cross-sectoral solutions rather than isolated infrastructure projects.

6.1 Atlantic Corridors and Enabling Maritime Access for Landlocked Nations

- **Joint Governance Model :** Strategic corridors must be conceptualized as integrated service chains governed jointly by transit States, destination nations, and logistics operators—rather than a mere juxtaposition of national transport networks.
- **Operationalization of the Royal Vision :** Securing sea access for landlocked developing countries constitutes a shared corridor service framework governed by explicit transit terms, real-time tracking, and stringent service-level benchmarks linking maritime ports to hinterland markets. This embodies the direct operational translation of the Royal Atlantic Initiative.
- **Demand-Driven Infrastructure Deployment :** Capital investments, particularly in inland dry ports and logistics hubs, must strictly follow verified market demand and cargo flow patterns to prevent underutilization of strategic assets.
- **Road Safety Performance Metrics :** Road safety standards and corridor accident-reduction targets must be formally integrated as key performance indicators (KPIs) for corridor efficiency.

6.2 Trade Facilitation and Digital Interoperability

- **AfCFTA Operational Acceleration :** The African Continental Free Trade Area will deliver its intended economic dividends only if cross-border transit formalities are progressively streamlined and digitalized along prioritized commercial axes.
- **Cost and Transit Transparency :** Full transparency regarding logistics costs, dwell times, and supply chain reliability acts as a primary catalyst for competitiveness; a voluntary Corridor Performance Charter was proposed to establish continent-wide benchmarks.
- **Interoperable Data Systems :** Port community systems and national single windows must achieve secure digital interoperability to facilitate seamless cargo tracking. The objective is neither centralization nor system replacement, but secure data exchange that safeguards commercial confidentiality and data sovereignty.

6.3 Energy Transition in Transport Systems

- **Tailored Decarbonization Pathways :** There is no single universal decarbonization model; transition priorities must be differentiated across maritime, road, rail, and urban transit based on technology readiness, total cost of ownership (TCO), and regional energy access.
- **Market-Grounded Green Corridors :** Green corridor initiatives must be anchored in verified commercial trade flows and supported by measurable carbon-performance metrics.
- **Mitigating Financial Barriers :** Upfront equipment acquisition costs and high capital costs remain the primary hurdles for African operators, particularly transport SMEs, necessitating tailored green financing instruments.

6.4 Urban Mobility

• **Access-Centric Performance :** The operational efficacy of urban transport systems must be evaluated by effective citizen access to employment, education, and essential public services, rather than solely by the physical volume of constructed infrastructure.

• **Lifecycle Financial Sustainability :** Maintenance frameworks, operational logistics, and tariff affordability must be structurally planned and financially secured from the initial conceptual design phase of public transit projects.

• **Inter-Metropolitan Technical Cooperation :** African metropolises stand to gain significantly from establishing peer-to-peer technical exchange platforms to share best practices in urban traffic management and transit integration.

6.5 Human Capital and Professional Competencies

• **Proactive Skills Alignment :** Emerging professions across corridor management, digital logistics, maritime and land safety, maintenance engineering, and clean energy systems are evolving rapidly and must be proactively structured in close alignment with industry employers.

• **Continental Training Network :** Networking vocational training centers and establishing mutual recognition frameworks for professional certifications will facilitate the seamless intra-African mobility of skilled logistics talents.

7. Concrete Deliverables and Strategic Outcomes

7.1 UAOTL - NITT - Ochenuell Mobility Memorandum of Understanding

On Thursday, October 22, 2026, on the sidelines of the Forum, the UAOTL executed a tripartite Memorandum of Understanding (MoU) with the Nigerian Institute of Transport Technology (NITT)—the premier Nigerian federal institution for transport and logistics capacity building—and Ochenuell Mobility Solutions, a leading Nigerian enterprise specializing in sustainable transit and road safety engineering.

Under the terms of this agreement, the NITT will host UAOTL's strategic dialogues, executive conferences, and institutional activities in the Federal Republic of Nigeria, while facilitating governmental engagement. Ochenuell Mobility will provide operational support, content curation, and expert mobilization. All signatories commit to actively convening Nigerian transport and supply chain stakeholders within the UAOTL continental framework.

This strategic alliance significantly broadens the reach of the UAOTL—and by extension, elevates the stature of the diplomatic dialogue platform established in Casablanca—into West Africa's most populous economy.

7.2 Institutional Recognition of Continental Transport Leaders

Mr. Ibrahima Yaya, President of the Groupement des Transporteurs Terrestres du Cameroun (GTTC), was solemnly awarded a Trophée d'Honneur in recognition of his outstanding leadership in fostering synergies among professional trade federations and driving corridor development across Central Africa. Operating in strategic alignment with the Nigerian Association of Road Transport Owners (NARTO), the GTTC is committed to reinforcing West-Central African transport corridors. In direct extension of these efforts, the GTTC will convene its General Assembly in Garoua from December 8 to 11, 2026, alongside Cameroonian and Nigerian ministerial authorities.

7.3 High-Level Intergovernmental Dialogue

The active participation of H.E. the Minister of Transport of the Republic of Cameroon alongside H.E. the Minister of Transport and Logistics of the Kingdom of Morocco conferred a solemn intergovernmental dimension upon the Forum. This bilateral convergence was widely acclaimed across international media under the banner: «Yaoundé and Casablanca Unite to Connect Africa.»

7.4 Structured Corpus of Strategic Recommendations

The seven thematic panels yielded twenty-one high-level recommendations, structured into five strategic initiatives and accompanied by an operational 2026-2030 Implementation Roadmap. This consolidated corpus, detailed in the appendix, forms the core foundation of the official **LOGITERRE 2026 White Paper.**

8. Strategic Recommendations

The recommendations set forth below synthesize the five core initiatives emerging from the Forum's proceedings. Their implementation relies upon voluntary partner engagements, tightly monitored pilot projects, rigorous performance benchmarking prior to continental scaling, and full respect for the sovereign competencies of participating States and institutions.

Recommendation 1 : Integrated Atlantic Corridors Serving Landlocked Nations

· Strategic Objective: Enhance the velocity and operational predictability of supply chains connecting maritime ports, border crossings, logistics platforms, road networks, rail infrastructure, and inland markets, with emphasis on the Sahelian States.

• **Priority Actions:**

- Establish a concerted multi-stakeholder corridor governance framework uniting transit States, destination nations, and logistics operators;
- Select two to three strategic pilot economic corridors to diagnose and eliminate end-to-end operational friction points;
- Conclude formal Port-Corridor Agreements facilitating streamlined maritime access for landlocked developing countries;
- Subordinate dry port developments to strict market viability criteria while establishing road safety as a key corridor performance indicator.

This recommendation directly operationalizes the opening of the Atlantic seaboard to Sahelian nations, leveraging the high-capacity port, railway, and logistics infrastructure placed at their disposal by the Kingdom.

Recommendation 2 : Trade Facilitation and Digital Interoperability

• **Strategic Objective :** Operationalize the commitments of the African Continental Free Trade Area (AfCFTA) on the ground by systematically reducing cross-border delays, redundant data entries, and administrative uncertainty.

• **Priority Actions:**

- Streamline and progressively digitalize cross-border transit formalities along prioritized commercial transport axes;
- Adopt a voluntary Corridor Performance Charter establishing transparent benchmarks for costs, dwell times, and reliability;
- Define a common interoperability framework linking port community systems and national single windows without superseding existing platforms;
- Establish a data trust charter governing secure data sharing, confidentiality, and cybersecurity.

This initiative delivers concrete operational momentum to continental economic integration and the emergence of a unified African market.

Recommendation 3 : Green Corridors and Low-Carbon Mobility

• **Strategic Objective :** Reduce transport sector emissions while preserving supply chain competitiveness and long-term financial sustainability.

• **Priority Actions:**

- Establish mode-specific decarbonization trajectories aligned with 2030-2040 horizon targets;
- Pilot green port and green logistics corridors anchored in verified commercial trade volumes;
- Mobilize tailored financial instruments for African operators, including credit guarantees, equipment leasing schemes, and risk-sharing mechanisms.

This initiative capitalizes on continental best practices—notably Morocco's leadership in renewable energy integration—to foster sustainable, shared economic growth.

Recommendation 4 : Accessible and High-Performance Urban Mobility

• **Strategic Objective :** Enhance urban citizens' access to employment hubs and essential public services while improving the reliability, safety, and quality of mass transit networks.

• **Priority Actions :**

- Formulate integrated metropolitan mobility master plans for major African urban centers;
- Establish a structured technical cooperation framework enabling peer-to-peer exchange among African metropolises;
- Structure long-term financing mechanisms indexed on service quality metrics and covering full operational lifecycles.

This pillar places the citizen at the heart of public transport policy, advancing human development and social cohesion.

Recommendation 5 : Horizon 2030 Skills and Corridor Professions

· **Strategic Objective :** Align vocational training frameworks and professional certifications with the rapid evolution of digital port operations, smart corridors, and clean energy technologies.

• **Priority Actions:**

- Develop an African Reference Standard for critical logistics competencies in direct collaboration with industrial employers;
- Interconnect specialized vocational training centers into a collaborative continental network;
- Pilot mutual recognition agreements for key technical certifications under the oversight of competent national authorities.

This recommendation enhances African human capital and promotes cross-border knowledge transfer in the spirit of solidarity-driven South-South cooperation.

Indicative Implementation Timeline

Timeframe	Key Priorities
November-December 2026	Consolidation of panel findings and formal publication of the LOGITERRE 2026 White Paper.
First Half 2027	Mobilization of participating States and voluntary partners; designation of institutional focal points; selection of pilot initiatives.
Second Half 2027	Execution of pre-feasibility studies; formulation of data exchange protocols; structuring of financing frameworks.
2028	Operational launch of initial pilot initiatives; establishment of performance dashboards and mid-term review.
2029-2030	Performance evaluation of operational results and regional scaling of validated pilot projects.

9. Media Outreach and Global Visibility

LOGITERRE 2026 benefited from extensive national and international media coverage, yielding over fifty high-impact publications and broadcasts across Arabic, French, Amazigh, and English media outlets. Media reporting unanimously underscored the pivotal role of the Kingdom of Morocco as a strategic crossroads for African connectivity and continental integration.

Media Category	Coverage & Outlets
Television, News Agencies & Official Channels	Al Aoula (SNRT): TV Evening News (October 20); SNRT News: 3 featured articles (October 20, 21, and 22); Tamazight TV (SNRT): TV Evening News; Medi1 TV: "Al Massaiya" edition; Medi1 News / MAP; M24 / MAP; MAP Express: Official dispatches in Arabic and French; 2M.ma: Feature article, video coverage, and reels; Saudi Press Agency (SPA): International coverage; 2M: Official Instagram coverage; Ministry of Transport and Logistics: Official Facebook release; MAP Agency: Official Facebook coverage.
Radio Broadcasting	Radio Plus; National Radio (SNRT); Casablanca Regional Radio (SNRT); Medradio; MFM Radio; Radio Aswat; Medi1 Radio.
Digital & Online Press	Maroc Hebdo; Maroc Diplomatique; La Quotidienne; Atlasinfo; InfoMagazine; Maritime News (3 feature articles); La Vérité; Dpress; L'Économiste; Le 7 TV; Attasiaa; Journal24; Kifache; Ahdath.info; Madar21; Anwar Press; Assabah; La Vie Éco; MA24TV; Afrique Diplomatique.
Print Media	Challenge (Issue No. 1031, special feature dossier and exclusive interview with the President of the UAOTL); Assahraa Al Maghribia (October 22 edition); Bayane Al Yaoume (October 22 edition).
International Press	Al Ahram (Egypt, October 27); Al Gomhuria (Egypt, October 24); La Cible (Cameroon, October 26); AB News (Cameroon, Front-page cover story, October 23); News Africa 54 (October 24); 225 Chrono Logistique (Côte d'Ivoire).

International press coverage—notably across media outlets in Egypt, Cameroon, Côte d'Ivoire, and the Kingdom of Saudi Arabia—attests to the continental and international resonance of this edition, as well as the global recognition accorded to the Moroccan model in transport and logistics engineering.

10. Strategic Outlook and Horizons

• **LOGITERRE 2026 White Paper :** Formal publication, by the end of 2026, of the twenty-one consolidated recommendations for dissemination to national governments, continental institutions, and industry operators.

• **Monitoring and Implementation :** Mobilization, effective early 2027, of voluntary institutional partners to initiate the primary pilot programs, with immediate focus on Atlantic transport corridors.

• **Partnership Operationalization:** Full execution of the Memorandum of Understanding signed with Nigerian institutional partners and the strategic extension of technical cooperation to additional nations across West and Central Africa.

• **Fourth Edition:** Scheduled to convene from November 9 to 11, 2027. This upcoming edition will further consolidate LOGITERRE as the premier continental gathering for African connectivity and will serve as the official platform to present the initial progress evaluation of the operational pilot initiatives.

11. Conclusion

11. Conclusion
The Third Edition of LOGITERRE has resplendently reaffirmed Casablanca's standing as a paramount crossroads for African dialogue on transport and logistics, while consolidating the Kingdom's position as a reference partner for continental connectivity. The proceedings demonstrated that the Royal Atlantic Initiative, solidarity-driven South-South cooperation, and the AfCFTA find in high-performance corridors, modern port infrastructure, strategic logistics hubs, and specialized human capital their most tangible operational drivers.

The African Union of Transport and Logistics Organizations solemnly reiterates to His Majesty King Mohammed VI, May God Assist Him, the expression of its most profound gratitude for His High Sovereign Patronage, alongside its unwavering commitment to work, in the path of His High Orientations, in service of the integration, prosperity, and shared development of the African continent.

May Almighty God preserve His Majesty the King, grant Him continuous health and longevity, and assist Him in His noble endeavors for the grandeur of His faithful people and the advancement of Africa.

Casablanca, November 12, 2026

Mustapha CHAOUNE
President
African Union of Transport and Logistics Organizations (UAOTL)

APPENDICES



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Appendices



Appendix 1 – The 21 Strategic Panel Recommendations

Strategic Pillar	Recommendation	Priority Actions	Key Stakeholders & Target Horizon
Pillar 1 : Integrated Atlantic Corridors & Sahelian Access	**Rec 1: Integrated Atlantic Corridors** Establish seamless, high-velocity logistics corridors connecting Atlantic ports to hinterland and landlocked Sahelian nations.	▪ Establish joint multi-state and operator corridor governance bodies. ▪ Conduct end-to-end friction diagnostics on 2-3 pilot economic corridors. ▪ Conclude Port-Corridor agreements securing explicit maritime access terms. ▪ Condition dry port developments on strict market demand and integrate road safety metrics into corridor KPIs.	2027-2030 Ministries of Transport, Port Authorities, Transit States, Sahelian Hinterland Authorities, UAOTL
Pillar 2: Trade Facilitation & Digital Interoperability	**Rec 2: AfCFTA Operational Facilitation & Data Interoperability** Translate continental trade commitments into field-level efficiency by reducing border delays, data duplication, and administrative friction.	▪ Progressively digitalize cross-border transit formalities along voluntary commercial axes. ▪ Adopt a voluntary Corridor Performance Charter to mandate transparency on costs, dwell times, and reliability. ▪ Define a common data interoperability baseline linking Port Community Systems and National Single Windows. ▪ Establish a Data Trust Charter to guarantee commercial data confidentiality and cybersecurity.	**2026-2028** AfCFTA Secretariat, AAEC, National Single Windows, Customs Administrations, UAOTL
Pillar 3: Low-Carbon Energy Transition	**Rec. 3 : Corridors Logistiques Verts et Décarbonation** Green Logistics Corridors & Decarbonization	▪ Formulate mode-specific low-carbon trajectories tailored for the 2030-2040 horizon. ▪ Pilot Green Port and Green Logistics Corridors anchored in real commercial trade flows. ▪ Structure tailored financial mechanisms (guarantees, equipment leasing, risk-sharing) for transport SMEs.	Ministries of Energy & Transport, Development Finance Institutions (DFIs), Transport Federations, UAOTL
Pillar 4: Accessible & Sustainable Urban Mobility	**Rec 4: Citizen-Centric Metropolitan Transit** Expand citizen access to employment and essential public services while enhancing mass transit safety, regularity, and quality.	▪ Formulate integrated metropolitan mobility master plans for major African urban centers. ▪ Establish a peer-to-peer technical cooperation platform among African metropolises. ▪ Structure long-term financing models indexed on service quality that fully cover operational and maintenance lifecycles.	**2027-2030** Metropolitan Transport Authorities, Municipalities, Urban Planning Agencies, Development Partners
Pillar 5 : Human Capital & Horizon 2030 Skills	**Rec 5: Continental Skills Framework & Qualification Network** Align vocational training, technical curricula, and certifications with digital, maritime, maintenance, and clean energy evolutions.	▪ Develop an African Reference Standard for critical logistics skills directly with industry employers. ▪ Build a connected network of specialized transport and logistics training institutes. ▪ Pilot mutual recognition frameworks for key technical certifications under competent national oversight.	**2026-2029** NITT, CAFRAD, Vocational Training Institutes, Regional Port Authorities, Industry Employers, UAOTL

Appendix 2 – UAOTL - NITT - Ochenuell Mobility Memorandum of Understanding

Element	Content
Date	October 22, 2026, Casablanca
Parties	African Union of Transport and Logistics Organizations (UAOTL), Casablanca; Nigerian Institute of Transport Technology (NITT), Zaria; Ochenuell Mobility Solutions Limited, Abuja
Signatories	Mr. Mustapha Chaoune, President of UAOTL; Director General of NITT; Director General of Ochenuell Mobility Solutions
Objective	Advance the core objectives of UAOTL within Nigeria and across the region: hosting of strategic conferences and high-level dialogues by NITT, institutional engagement of Nigerian government authorities, provision of organizational and expert content support by Ochenuell, and the structured mobilization of Nigerian stakeholders within UAOTL.
Scope	Initial foundational framework agreement, designed to be supplemented by specific operational agreements according to designated project activities.



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